

Ontario's animal charity since 1873.

2019 Annual Report

000

Advocacy & HUMANE EDUCATION



Shaping the future of animal well-being

In 2019, thousands of people took the first step to help create a better future for animals by taking part in the Ontario SPCA and Humane Society's Change for Animals campaign.

A survey was launched at **changeforanimals.ca** inviting the public to share their thoughts on what the future of animal welfare in Ontario should look like. Over 7,000 people took the survey, and close to 96% of respondents said Ontario's legal system should take crimes against animals more seriously.

We are taking action to create a compassionate Ontario for all

animals. The Ontario SPCA is drafting a report that reviews gaps in current legislation and identifies other factors that make animals vulnerable, such as homelessness and a lack of available resources in underserved communities.

This work will set the stage for new legislation, including stronger regulations prohibiting the use of animals in entertainment, providing for the protection of pets and farm animals, and establishing their status as sentient beings under the law. It will also help the Society determine how to make the biggest impact to change the lives of animals. We believe the future of animal protection must place greater emphasis on prevention and education, with an integrated model of enforcement that prioritizes advocacy and laws that protect all animals.

The Ontario SPCA will have the opportunity to share its research and recommendations in 2021 at the Oxford Centre for Animal Ethics.

Together we can be a powerful voice for animals to change the future of animal welfare.

To learn more, visit changeforanimals.ca

AnimalSmart[™] fosters compassion in kids

It was a year of development, discovery and advancement for the Ontario SPCA and Humane Society's AnimalSmart[™] humane education series.

AnimalSmart[™] is designed to develop and maintain positive relationships with companion animals and help children learn how to live compassionately. The lesson plans for Grades 1-3, which were created in consultation with teachers, address a variety of Ontario curriculum expectations.

In 2019, the Ontario SPCA had the honour of being invited to present AnimalSmart[™] at the Sixth Annual Oxford Animal Ethics Summer School. Our team joined experts from around the globe to participate and present on the subject of humane education.

AnimalSmart[™] was also a
sponsor at the 2019 National
Gathering for Indigenous
Education. The event is hosted
by Indspire, which aims to
support teachers who work
with Indigenous learners,
enabling them to provide their

students with the best possible education.

More exciting developments are on the horizon, as the primary lesson plans are being translated into French and Spanish. The new Junior AnimalSmart[™] program is being created for Grades 4-6 and will include Indigenous perspectives developed through consultation with Indigenous advisors.

The series encourages children to consider the interactions and relationships between humans and animals and integrates Indigenous ways of knowing.

Indigenous artists Bruno Henry and his sons, Jacob Peltier-Henry and Jason Peltier are creating and illustrating a storybook to accompany the new Junior AnimalSmart[™] program. The book will be illustrated by Jacob, an aspiring artist and illustrator from Wikwemikong First Nation, and written by Jason, a multitalented artist and writer.

To download the free lesson plans, visit **animalsmart.ca**

New online tool focuses on animals' emotional needs



Building on the success of its **shelterhealthpro.com** website, the Ontario SPCA and Humane Society rolled out a new online tool and resource for shelter professionals and pet families to improve the behavioural health of animals by focusing on their mental and emotional needs.

The new Environmental Needs & Behavioural Health section has professional tips and tools on training and behaviour modification, enrichment, socialization activities and strategies to reduce stress in animals.

Caregivers have access to the tools needed to help keep shelter animals happier and healthier to increase their chance of adoption. The site also helps families with pets prevent and modify behavioural issues, to help ensure the strength of the human-animal bond.

Visit **shelterhealthpro.com** to learn more.

Saving lives starts with VOLUNTEERS



OVER 700

VOLUNTEERS



Volunteers contributed over

Volunteers drove over **1,110 TRIPS** to take animals to appointments, deliver critical supplies and support our animal centres

Volunteers logged

Volunteers went on 2,900 WALKS with dogs to keep them happy and exercised

Volunteers prepared and served 83,000 POUNDS OF FOOD to animals in our care



with small animals waiting to find loving families



10,000 VISITS with cats awaiting adoption



Change a life with **ADOPTION**



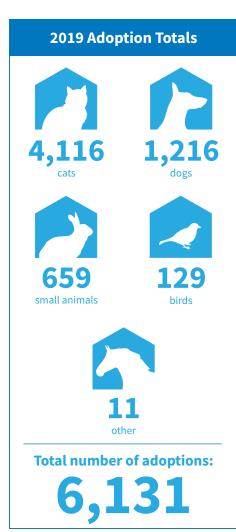


Photo by: Danielle Matar

Thousands of animals find loving homes during iAdopt for the Holidays

Close to 3,300 animals across Canada received the greatest gift of all during the holidays – the gift of a loving home.

iAdopt for the Holidays, a program of the Ontario SPCA and Humane Society, ran from Nov. 12 to Dec. 31, 2019 at participating SPCAs, humane societies and rescue groups across Canada. With people having time off from work and being home together as a family, the holidays are actually a great time to welcome a new furry companion into your home.

Together as a family, adopters can spend time with their pet and help them settle into their new home.

Through this united effort, thousands of lives were changed in a short time. The campaign saw an amazing 3,267 animals adopted from 34 participating organizations, including the Brant County SPCA, Humane Society of Durham Region, Humane Society of Kawartha Lakes, Niagara SPCA and Humane Society, North Bay and District Humane Society, Peterborough Humane Society, and the Timmins & District Humane Society.

For more information on iAdopt for the Holidays, visit **iadopt.ca**

From uncertain fate to loving families

When we picked up Mocha from an overcrowded pound in Québec, we couldn't understand how the nineyear-old German Shepherd-type dog could have ended up there, days away from being euthanized.

The pound where Mocha ended up was stretched to capacity when she arrived, with more dogs coming in every day. Dogs like Mocha, with so much love to give, have their lives cut short because of age, minor health issues, or behavioural challenges, like jumping up or barking, that most people lack the resources to change.

Thankfully, this pound called the Ontario SPCA and Humane Society



to see if we could help this beautiful senior dog. She turned out to be a fabulous dog who loves to go for walks, sits sweetly and raises her paw when you ask. She also responds to English and French!

Mocha quickly found a loving home and is living her best life. Her adopter has an office at home, so Mocha happily naps beside her

Innovative program places feral cats in working homes

Community cats, which some people refer to as feral cats, require alternative homes due to a lack of socialization. The Ontario SPCA and Humane Society is giving these cats "jobs" as working cats through a pilot project at the Ontario SPCA Provincial Education & Animal Centre in Stouffville.

What they lack in social skills, they make up for by managing vermin. In just over a year, more than 65 cats have been adopted through the working cat program. One of the cats – Maris – is employed at the People's Pint Brewing Company in Toronto and is so popular she now has her own Instagram page: @marisbrewerycat

The cats are spayed/neutered, vaccinated, treated for worms and fleas, microchipped, and are available with no adoption fee. In return, we ask that adopters provide food, veterinary care, shelter and love. Learn more at **ontariospca.ca/workingcat** adopted mom as she works. There's also plenty of time for walks and lots of snuggles and belly rubs. Mocha is working on winning over the resident cat and is also making friends with dogs in the neighbourhood.

Mocha was just the beginning. Thanks to the support of our donors, we were able to save 10 dogs in just two months. Sadly, with pet overpopulation still a major challenge in many parts of Canada, our work is far from over. We will continue to work alongside other rescue organizations to save more dogs from overcrowded shelters and pounds.



Building healthy **COMMUNITIES**



Breaking down barriers to help people and pets

Every day, pet parents in this province go without so they can afford to care for their animals. Many people struggle to provide the best care possible for their pets with limited resources.

The Ontario SPCA and Humane Society was able to help pet parents break down barriers like finances, transportation or proximity to resources like veterinary clinics and other wellness services thanks to a generous grant from PetSmart Charities of Canada[®]. Together, we were able to provide veterinary care and resources to people who would otherwise not be able to access the services in order to help people keep their pets for life.

Focusing on Barrie and Newmarket for this pilot project in 2019, a team of staff visited housing complexes and food banks. We supplied pet parents with pet food, leashes, collars, toys, cat litter, food bowls, and more.

Many of the people we met also brought their pets to us for care offered through the grant. We saw 122 pets come into our Ontario SPCA Centre Veterinary Hospital in Stouffville and our Ontario SPCA Marion Vernon Memorial Animal Clinic in Barrie.

In addition to performing 44 spay/ neuter surgeries, we provided vaccinations, microchips, city licenses, flea treatment and dewormer, and testing for diseases

Service dog won't let PTSD stand in the way

Nakita is the rock who helps Dan live with post-traumatic stress disorder. After an intensive year of training to become his service dog, in 2019 Nakita became a permanent part of Dan's life.

"She gives me a reason to get up every day," Dan says. "She has changed my outlook on my life and retirement. She's the companion I need to get through the hard days."

After hearing police officer ShawnHumaneFougere speak at the 2018 Ontarioand DistSPCA Educational ConferencePeterboabout how his service dog, Kal,Quinte Hsaved his life, animal welfareCanin, Wpartners came together to fund aSPCA Boservice dog to give someone elseand thethe same life-changing opportunity.Society.

such as heartworm, Lyme and other tick-borne diseases. We were also able to address some ongoing health concerns, such as ear infections, dry eye and biopsies on lumps.

Some of the people and animals we met along the way stuck with us, like Kathryn and her dog, Midnight. When visiting Kathryn's apartment to drop off pet supplies, Ontario SPCA staff saw Midnight needed a good grooming. As much as Kathryn tried to regularly brush him, being in a wheelchair restricts her mobility. Shai Perlmutter of Evolution K9 in York Region trains personal protection dogs and found the perfect candidate for the job – a Shepherd puppy named Nakita.

This life-changing partnership was made possible thanks to the Brant County SPCA, Don Cherry Pet Rescue Foundation, Georgian Triangle Humane Society, Niagara SPCA and Humane Society, Niagara (formerly the Welland & District Humane Society), North Bay and District Humane Society, Peterborough Humane Society, Quinte Humane Society, Royal Canin, Wiki Rez Dog Group, Ontario SPCA Board member Kari Wilson, and the Ontario SPCA and Humane

After giving Midnight his rabies vaccine, the staff at the Ontario SPCA Marion Vernon Memorial Animal Clinic arranged to bring him to PetSmart's salon for a spa day.

After a three-hour grooming session, Midnight was returned to Kathryn feeling fresh and happy. Thanks to the PetSmart Charities of Canada grant, we were also able to provide Kathryn with some special brushes to help her continue to care for Midnight's coat at home.



Photo by: Danielle Matar

Delegates at the 2019 Ontario SPCA Educational Conference raised funds for two additional service dogs. Stay tuned for updates on their journey!

"The lengths to which some of these pet parents have gone in order to provide necessary medical care to their animals has been, at times, extraordinary," says Judith Aubin, Senior Manager, Spay/ Neuter Services, Ontario SPCA and Humane Society, who oversaw the community outreach. "It confirmed how much a grant like this is needed – so that people can receive health care for the animals they love without sacrificing other necessities in life, and without having to relinquish their beloved pets."



Animals in War pins unite communities

As Canadians paused on Remembrance Day to remember those who have served, the animals who bravely stood alongside our veterans were also honoured through the Ontario SPCA and Humane Society's Animals in War campaign.

The Ontario SPCA launched its first collectable Animals in War pin in 2017 to recognize the wartime contributions of animals. This initiative funds the care of vulnerable animals at Ontario SPCA animal centres while also giving back to veterans. From each pin sold, \$1 is donated to Royal Canadian Legion branches.

Over \$4,000 from the 2019 campaign was gifted to Legion branches in our animal centre communities.

A limited edition pin was unveiled in 2019 to honour women in Canada's military and the animals who have served by their side. A second collectable pin featuring a dog was also released to represent the sacrifice of all animals who served in war.

Across the province, communities are showing their support by getting involved in the Animals in War campaign. Eight partner organizations - the Brant County SPCA, Gananoque & District

Humane Society, Georgian Triangle Humane Society, Humane Society of Kawartha Lakes, Oakville & Milton Humane Society, Niagara SPCA and Humane Society, the North Bay and District Humane Society, and the Peterborough Humane Society – brought the pins to their communities.

A variety of animals have served in wartime. Mules carried artillery, horses transported troops and hauled field guns, pigeons delivered crucial messages, cats controlled vermin on ships, and dogs served as messengers, medical assistants, bomb detectors and search and rescue workers.

Working together to protect animals

The Cornwall Police Service showed its commitment to animals in 2019 by undergoing an intensive training course delivered by the Ontario SPCA and Humane Society. Notably, all members of the police service took part – an unprecedented move.

The training, which is part of a province-wide initiative open to

all enforcement agencies, shared resources and knowledge of animal well-being and behaviour, as well as tips on navigating complex animal welfare legislation.

"As a result of this training opportunity, our officers have fully extended their understanding of animal abuse," says Staff Sergeant George Knezevic, Community

Patrol Division, Cornwall Police Service.

"Through this partnership, members of the Cornwall Police Service will have the necessary resources to effectively investigate these types of occurrences and help vulnerable animals in times of crisis."

Gifts at WORK



Six-year-old bakes a difference for animals

At only three years old, Mackenzie Lummiss knew she wanted to help animals. With the support of her family, she got involved with National Cupcake Day[™].

Now six years old, Mackenzie has raised over \$4,100. One of the Ontario SPCA and Humane Society's youngest philanthropists, she bakes her own cupcakes – vanilla, chocolate and rainbow are her specialties - for the annual fundraiser held every February. She then goes door-todoor in her neighbourhood or hosts cupcake parties to raise muchneeded funds.

She also got her classmates involved with a Toonie Winter Walk at her school. Students donated a loonie

or a toonie and joined her on a walk around the school property with their favourite stuffed animal.

"It makes me feel good to support the animals," Mackenzie says. "It helps them get food, and medicine and toys and it helps them feel better."

Presented by the Ontario SPCA and Humane Society, National Cupcake Day is a coordinated Canadian campaign to support local participating shelters, SPCAs, and humane societies. Joining the party in 2020 were a number of Ontario SPCA Affiliate organizations, including the Brant County SPCA, Georgian Triangle Humane Society, Humane Society of Durham Region, Humane Society of Kawartha Lakes,

Niagara SPCA and Humane Society, North Bay and District Humane Society, the Peterbourgh Humane Society, Quinte Humane Society, the Timmins & District Humane Society and the Toronto Humane Society.

In total, 45 animal welfare organizations from coast to coast worked together to make animals' lives a little sweeter by participating in National Cupcake Day. Over \$278,000 was raised by over 700 participants during the February 2020 campaign to support animals across Canada.

To help sprinkle the love for animals in need, visit nationalcupcakeday.ca



Giving the gift of a second chance

As long-time supporters of the Ontario SPCA and Humane Society, Lloyd and Elaine Burrow have made it their life's mission to change the lives of animals in need.

"Someone has to speak for the animals," Lloyd says. "They don't have a voice."

Their most recent philanthropic gift came after attending the **Ontario SPCA's Annual Educational** Conference in 2019, where they learned about the issue of dog overpopulation in Northern Canada.

The Burrow's donation allowed the Ontario SPCA to purchase a truck, trailer and specialized dog crates to help transport dogs from remote Northern communities to areas of the province where there is a greater demand for adoptable pets.

"It just kind of hit us that it's something we could do that would help so many animals," Elaine says.

The couple has also generously supported the fundraising campaign to build the Provincial Dog Rehabilitation Centre in Peterborough, a first-of-its-kind in Canada. Using the latest evidencebased research, animal behaviour specialists will be able to create customized rehabilitation plans for dogs who need more support and individualized care because of abuse, neglect or trauma.

"We wanted to do something that was close to our hearts, which is the welfare of dogs and cats," Lloyd says, explaining why they give to the Ontario SPCA. "We want to help others who are less fortunate than ourselves."

To learn how you can make a gift to change animals' lives, visit ontariospca.ca/how-to-help

Tragedy brings team together for animals

When Jessica Tsoy passed away suddenly in 2017, her colleagues at TPS Promotions & Incentives in Markham were devastated. Jessica loved animals, so it seemed fitting for her colleagues to walk in her honour at the Ontario SPCA Friends for Life! Walk™.

A group of close to 50 people came out to the first walk in her memory in 2018. Named TPS for Jessica, the team returned to the walk in Stouffville in 2019. Over the past two years, they've raised close to \$3,000 to help vulnerable animals in the community.



her."

In 2019, over 850 participants came together at 12 walk locations across

"I feel like she's with us when we're

Sweet corporate partner to the rescue

The Ontario SPCA and Humane Society loves its corporate partners and their passion for helping animals. We welcomed a particularly sweet new partner in 2019, when Smucker Foods of Canada Corp. reached out to see how they could help animals and engage their employees in a meaningful way.

The Ontario SPCA provides a variety of different opportunities for corporate groups to get involved. Not only did Smucker's encourage employees to give through payroll deductions, but they also had a group of staff visit an Ontario SPCA animal centre to build feral cat shelters.



there," says Rachael Occhionero, who worked with Jessica. "I think she would be happy that we are all getting together and remembering the province, raising \$210,255 in support of programs and services provided by Ontario SPCA and Humane Society animal centres.

Visit friendsforlifewalk.ca to change animals' lives, one step at a time.

In addition, Smucker's brands Milk-Bone[®] and RobinHood[®] sponsored National Cupcake Day™, the Ontario SPCA's largest annual fundraising campaign of the year. Smucker's staff hosted a Cupcake Day party at the company's head office, raising critical funds for animals in need.

Staff indulged in sweet treats, and so did their furry companions, who celebrated with a "pupcake" contest.

Interested in getting involved as a corporate partner? Visit ontarioscpa.ca/how-to-help to learn more.

Reducing Pet **OVERPOPULATION**



New mobile unit rolls into communities

The Ontario SPCA and Humane Society rolled out something big in 2019 – a 38-foot SPCA Mobile Animal Wellness Services Unit to give pet families in underserved areas access to critical resources like spay/neuter services.

The mobile unit, which was made possible thanks to a grant provided by the Pet Valu family of stores through its Giving Back Project, features two surgical tables where 20-30 spay/neuter procedures can be performed per day in addition to wellness services.

When a small group of our leadership donors heard about the

mobile unit and how it would help pets in vulnerable communities, the long-time Ontario SPCA supporters pledged to match donations to stock the unit and sustain its operations through the year.

Thanks to the support of Peter & Donna, Lynne & Ian, Cathy, Brock & Muriel, and Bill & Kery, who gave generously to establish a matching campaign, in just a few short days over \$70,000 was raised to get the SPCA Mobile Animal Wellness Services Unit equipped and on the road.

The new mobile unit is part of the Ontario SPCA's ongoing efforts to

control pet overpopulation and help build relationships with pet families and their local veterinarians.

The Ontario SPCA also operates high volume, self-sustaining spay/neuter services in Stouffville and Barrie that are open to the public, shelters and rescue groups, regardless of geography or income level.

For more information, visit ontariospca.ca/spayneuter





2019 Spay/Neuter Procedure Totals

Potentially unwanted animals prevented: 506,802

Partners make change possible

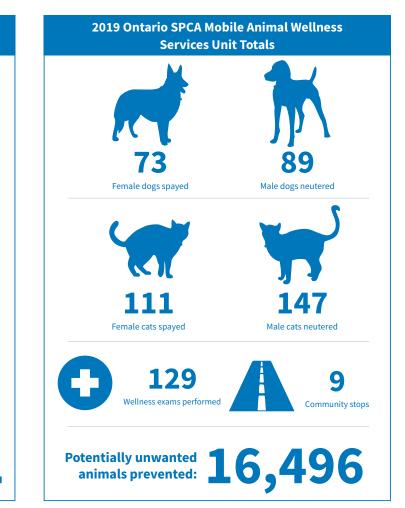
The SPCA Mobile Animal Wellness Unit visited communities across the province in 2019, including Northern communities.

Over 400 animals were spayed or neutered in a few short months, preventing an estimated 16,000 potentially unwanted kittens and puppies.

In order to reach more communities and help more animals, the Ontario SPCA and Humane Society partnered with the Niagara SPCA and Humane Society, which also has a mobile spay/neuter and wellness unit.

Together, we are reaching underserved communities to reduce pet overpopulation and change the lives of animals.

To learn more about the mobile units, visit ontariospca.ca/mobileservices



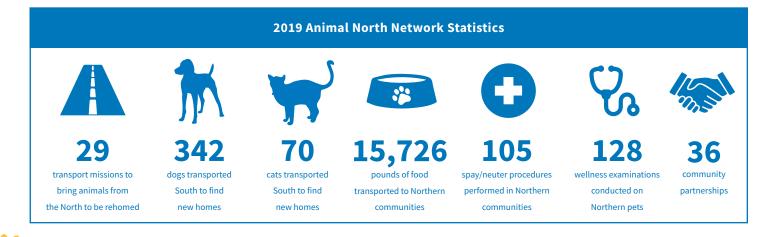


MB ON ON Changing lives

A lack of basic animal wellness services, such as veterinarians and spay/neuter services, has led to uncontrolled growth of dog populations across Northern Canada.

The **Animal North Network** brings awareness, attention and action to the serious issue of dog overpopulation in the North and a lack of animal wellness resources in Northern communities.

The Ontario SPCA and Humane Society and its partners have developed a network of individuals, organizations and communities united in creating healthy communities for animals and people. Together we are making meaningful change in the North through animal transport, spay/neuter and wellness clinics, feeding programs and the delivery of much-needed resources.



From homeless to service dog

When Sheeba rushed to

Brianna Beck's aid as the

young woman was suffering

from a panic attack, Brianna

was also her protector. After

her instincts, Sheeba is now

Sheeba was transported from

a remote Northern community

Brianna's service dog.

going through training to hone

knew her new best friend



through the Animal North Network to find a new home in Central Ontario, where there is a greater demand for adoptable pets. She has transformed Brianna's life.

Their happy story – and many more like it – was made possible through community support, committed partners, compassionate volunteers, dedicated staff and generous donors.

"I am so grateful for the Animal North Network," says Brianna. "Without it, I would not have my life saver here. She truly has, and is, saving my life every day."

Interested in adopting? Visit **ontariospca.ca/adopt**

One Health, One Welfare

Throughout everything that it does, the Ontario SPCA and Humane Society is guided by a "One Health, One Welfare model." It's a concept that recognizes the unity and interconnectedness of people and pet health as they relate to each other and the environment.

Empowering communities to take the lead in identifying challenges and then crafting and driving solutions is key. The Ontario SPCA is working with Northern and Indigenous communities to improve animal health, with the goal of creating healthier communities for animals and people.



You can change lives! Subscribe to our email list at **animalnorthnetwork.ca** and follow the work of the Animal North Network on Facebook at **facebook.com/AnimalNorthNetwork**

MISSION

The Ontario SPCA and Humane Society's mission is to facilitate and provide for provincewide leadership on matters relating to the prevention of cruelty to animals and the promotion of animal welfare.

VISION

The vision of the Ontario SPCA and Humane Society is to be the recognized authority on animal welfare issues and to make a measurable difference for animals. The Ontario SPCA is an integral part of each community, promoting mutually beneficial human-animal interactions, and is viewed and support.

The Ontario SPCA is working to create a future where:

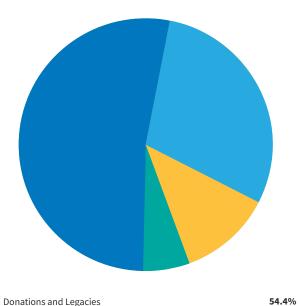
- All Ontarians respect and appreciate animals
- No animals are victims of abuse

13.5%

6.0%

or homelessness

HOW YOU SUPPORT ANIMALS:

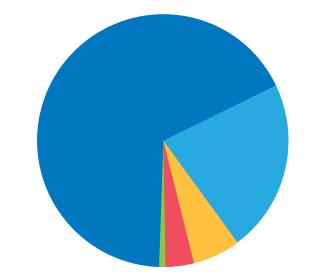


Donations and Legacies 21.1% Animal Care Revenue Government Grants Supporting Investigations Services* Other Non-Government Grants and Revenue



YOUR DOLLARS AT WORK:

GOAL



Support to Animals and Communities 68.9% Animal Care, Shelter & Community Medicine, Animal North Network, Humane Education, Provincial Legislation Enforcement 64.8% 4.1% Grants to Animal Charities General Management and Administration 18.8% Fundraising and Stewardship Programs 7.8% Amortization 3.7% Interest and Bank Charges 0.8%

* In June 2019, the Ontario SPCA concluded its contract to enforce provincial animal welfare legislation

ONTARIOSPCA AND HUMANE SOCIETY

Ontario's animal charity since 1873.

2019 **Financial Statements**

Statement of Financial Position

December 31, 2019, with comparative information for 2018

	2019	2018
Assets		
Current assets:		
Cash and cash equivalents	\$11,437,169	\$6,957,337
Short-term investments	4,069,613	7,063,872
Prepaid expenses	925,416	610,834
Accounts receivable	493,571	1,985,453
Inventory	65,358	56,420
	16,991,127	16,673,916
Investments	4,073,420	3,731,441
Capital assets	14,040,951	13,652,967
	\$35,105,498	\$34,058,324

Liabilities and Fund Balances

Current Liabilities:

Accounts payable and accrued liabilities	h	
accrued habilities	\$1,733,490	\$2,181,545
Deferred revenue	82,215	208,837
	1,815,705	2,390,382
Fund balances:		
Provincial	33,289,793	31,667,942
	\$35,105,498	\$34,058,324



Statement of Operations and Changes in Fund Balances

Year ended December 31, 2019, with comparative information for 2018

Provincial grants 3, Shelter and veterinary 2, Municipal contract fees 2, Investments Other 16, Expenses: Animal care and protection 12,	2019 ,429,003 ,333,387 ,730,581 ,146,107 693,484 480,484 480,484 ,813,046 ,717,771 ,053,934	2018 \$6,953,547 5,806,990 2,650,705 2,149,818 188,537 476,857 18,226,454 13,109,181 3,694,489
Donations and fundraising\$7.Provincial grants3.Shelter and veterinary2.Municipal contract fees2.Investments0Other16.Expenses:Animal care and protectionAnimal care and protection12.	2,333,387 2,730,581 2,146,107 693,484 480,484 480,484 5,813,046 2,717,771 2,053,934	5,806,990 2,650,705 2,149,818 188,537 476,857 18,226,454 13,109,181
Provincial grants3,Shelter and veterinary2,Municipal contract fees2,Investments2,Other16,Expenses:16,Animal care and protection12,	2,333,387 2,730,581 2,146,107 693,484 480,484 480,484 5,813,046 2,717,771 2,053,934	5,806,990 2,650,705 2,149,818 188,537 476,857 18,226,454 13,109,181
Shelter and veterinary 2, Municipal contract fees 2, Investments Other 16, Expenses: Animal care and protection 12,	2,730,581 2,146,107 693,484 480,484 5,813,046 2,717,771 2,053,934	2,650,705 2,149,818 188,537 476,857 18,226,454 13,109,181
Municipal contract fees 2, Investments Other 16, Expenses: Animal care and protection 12,	2,146,107 693,484 480,484 5,813,046 2,717,771 4,053,934	2,149,818 188,537 476,857 18,226,454 13,109,181
Investments Other 16, Expenses: Animal care and protection 12,	693,484 480,484 5,813,046 2,717,771 4,053,934	188,537 476,857 18,226,454 13,109,181
Other 16, Expenses: Animal care and protection 12,	480,484 5,813,046 5,717,771 5,053,934	476,857 18,226,454 13,109,181
Expenses: Animal care and protection 12,	5,813,046 2,717,771 5,053,934	18,226,454 13,109,181
Expenses: Animal care and protection 12,	,717,771 ,053,934	13,109,181
Animal care and protection 12,	,053,934	
	,053,934	
		3,694,489
General 4,		
Fundraising 1,	,670,583	1,618,450
Communication and 1, education services	,243,785	909,565
Amortization	789,916	764,650
Interest and bank charges	180,723	165,869
20,	,656,712	20,262,204
Distributions:		
Grants to Ontario Society for the Prevention of Cruelty to Animals affiliates and Humane Societies		
in other provinces	872,992	1,306,187
Deficiency of revenue over expenses and distributions before legacies (4,	716,658)	(3,341,937)
Legacies 6,	,338,509	5,913,788
F		
Excess of revenue over expenses and distributions 1,	,621,851	2,571,851
Fund balances, beginning of year 31,	,667,942	29,096,091
Fund balances, end of year \$33,	,289,793	\$31,667,942

Take Action!

Change begins with you. Be the voice for animals. Visit changeforanimals.ca



Ontario's animal charity since 1873.